# Performance and Audit Scrutiny Committee



St Edmundsbury BOROUGH COUNCIL

| Title of Report:                                                                                         | Financial Performance Report<br>(Revenue and Capital)<br>Quarter 1 – 2017-2018                                                                |                                                                                        |  |  |
|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|--|--|
| Report No:                                                                                               | PAS/SE/17/019                                                                                                                                 |                                                                                        |  |  |
| Report to and dates:                                                                                     | Performance and<br>Audit Scrutiny<br>Committee                                                                                                | 27 July 2017                                                                           |  |  |
| Portfolio holder:                                                                                        | Ian Houlder<br>Portfolio Holder for Resources and Performance<br><b>Tel:</b> 01284 810074<br><b>Email</b> : <u>ian.houlder@stedsbc.gov.uk</u> |                                                                                        |  |  |
| Lead officer:                                                                                            | Rachael Mann<br>Assistant Director (Resources and Performance)<br>Tel: 01638 719245<br>Email: <u>rachael.mann@westsuffolk.gov.uk</u>          |                                                                                        |  |  |
| Purpose of report:                                                                                       | This report sets out the Financial Performance for the first quarter of 2017-2018 and forecasted outturn position for 2017-2018.              |                                                                                        |  |  |
| Recommendation:                                                                                          | Performance and Audit Scrutiny Committee:                                                                                                     |                                                                                        |  |  |
|                                                                                                          | forecast financial                                                                                                                            | ested to note the year end<br>position and forward any<br>omments to Cabinet for their |  |  |
| <b>Key Decision:</b><br>(Check the appropriate<br>box and delete all those<br>that <u>do not</u> apply.) | Is this a Key Decision and, if so, under which<br>definition?<br>Yes, it is a Key Decision - □<br>No, it is not a Key Decision - ⊠            |                                                                                        |  |  |

| Consultation:                                                                                                                                                          |                                                                                          | • This report and the figures therein have<br>been complied by the Finance team in<br>consultation with the relevant budget<br>holders, services and Leadership Team. |                                                                                                                                                                                                                                                                                                  |                                       |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--|
| Alternative option                                                                                                                                                     | its s<br>suffi                                                                           |                                                                                                                                                                       | order for the Council to be able to meet<br>strategic priorities it is essential that<br>ficient and appropriate financial<br>ources are available.                                                                                                                                              |                                       |  |
| Implications:                                                                                                                                                          |                                                                                          |                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                  |                                       |  |
| <i>Are there any <b>financial</b> implications?</i><br><i>If yes, please give details</i>                                                                              |                                                                                          | <ul> <li>Yes ⊠ No □</li> <li>As set out in the body of this report.</li> </ul>                                                                                        |                                                                                                                                                                                                                                                                                                  |                                       |  |
| If yes, please give                                                                                                                                                    | <i>Are there any <b>staffing</b> implications?</i><br><i>If yes, please give details</i> |                                                                                                                                                                       | Yes □ No ⊠<br>•                                                                                                                                                                                                                                                                                  |                                       |  |
| Are there any <b>ICT</b><br>yes, please give de                                                                                                                        | tails                                                                                    |                                                                                                                                                                       | Yes □ No ⊠<br>•                                                                                                                                                                                                                                                                                  |                                       |  |
| Are there any <b>legal and/or policy</b><br>implications? If yes, please give<br>details<br>Are there any <b>equality</b> implications?<br>If yes, please give details |                                                                                          | <ul> <li>Yes □ No ⊠</li> <li>As outlined in the body of this report.</li> <li>Yes □ No ⊠</li> <li>•</li> </ul>                                                        |                                                                                                                                                                                                                                                                                                  |                                       |  |
| Risk/opportunity                                                                                                                                                       | assessmen                                                                                | t:                                                                                                                                                                    | (potential hazards or c<br>corporate, service or p                                                                                                                                                                                                                                               |                                       |  |
| Risk area                                                                                                                                                              | Inherent le<br>risk (before<br>controls)                                                 |                                                                                                                                                                       | Controls                                                                                                                                                                                                                                                                                         | <b>Residual risk</b> (after controls) |  |
| Budget variances                                                                                                                                                       | Low/Medium/<br>High                                                                      |                                                                                                                                                                       | Clear responsibilities<br>for budget<br>monitoring and<br>control ensure that<br>there is strong<br>accountability for<br>each individual<br>budget line. Budget<br>monitoring is<br>undertaken on a<br>monthly basis with<br>budget holders and<br>reported to<br>Leadership Team<br>quarterly. | Low/Medium/ High*<br>Low              |  |
| Wider economic<br>situation around<br>income levels                                                                                                                    | High                                                                                     |                                                                                                                                                                       | Budgets reflect the<br>economic situation<br>facing the Council,<br>and have been<br>scrutinised by<br>officers and<br>members at budget<br>setting time.<br>Continue to monitor<br>areas closely to<br>ensure assumptions<br>remain reasonable.                                                 | Medium                                |  |
| Capital investment<br>plans continue to be<br>affordable, prudent<br>and sustainable                                                                                   | Medium                                                                                   |                                                                                                                                                                       | Prudential Indicators<br>are in place to<br>safeguard the<br>Council                                                                                                                                                                                                                             | Low                                   |  |

| Treasury Management | Medium             | Treasury                                                              | Low                                                         |  |  |
|---------------------|--------------------|-----------------------------------------------------------------------|-------------------------------------------------------------|--|--|
|                     |                    | Management Policy                                                     |                                                             |  |  |
|                     |                    | and Procedures are                                                    |                                                             |  |  |
|                     |                    | in place                                                              |                                                             |  |  |
| Fluctuation in      | High               | Work with ARP to Medium                                               |                                                             |  |  |
| Business rate       |                    | understand the                                                        |                                                             |  |  |
| retention yield     |                    | variance to deliver a                                                 |                                                             |  |  |
|                     |                    | realistic forecast.                                                   |                                                             |  |  |
| Ward(s) affected:   |                    | All Ward                                                              |                                                             |  |  |
| Background pape     | ers:               | Budget and Co                                                         | uncil Tax Setting                                           |  |  |
| (all background p   | papers are to be   | 2017/2018 and Medium Term                                             |                                                             |  |  |
| published on the    | website and a link | Financial Strategy 2017-2021 (Report                                  |                                                             |  |  |
| included)           |                    | No: COU.SE.17.00                                                      |                                                             |  |  |
|                     |                    |                                                                       | -                                                           |  |  |
| Documents attac     | hed:               | Appendix A -                                                          | Revenue budget                                              |  |  |
|                     |                    | summary, for the period April to June                                 |                                                             |  |  |
|                     |                    | 2017.                                                                 |                                                             |  |  |
|                     |                    | 2017.                                                                 |                                                             |  |  |
|                     |                    |                                                                       |                                                             |  |  |
|                     |                    | <b>Appendix B</b> – Re                                                | venue budget detail.                                        |  |  |
|                     |                    |                                                                       | venue budget detail,                                        |  |  |
|                     |                    | <b>Appendix B</b> – Re<br>for the period Apri                         | <b>.</b> .                                                  |  |  |
|                     |                    | for the period Apri                                                   | l to June 2017.                                             |  |  |
|                     |                    | for the period Apri <b>Appendix C</b>                                 | l to June 2017.<br>- Capital budget                         |  |  |
|                     |                    | for the period Apri<br>Appendix C<br>summary, for the                 | l to June 2017.                                             |  |  |
|                     |                    | for the period Apri <b>Appendix C</b>                                 | l to June 2017.<br>- Capital budget                         |  |  |
|                     |                    | for the period Apri<br><b>Appendix C</b><br>summary, for the<br>2017. | l to June 2017.<br>- Capital budget<br>period April to June |  |  |
|                     |                    | for the period Apri<br><b>Appendix C</b><br>summary, for the<br>2017. | l to June 2017.<br>- Capital budget                         |  |  |

## **1.** Key issues and reasons for recommendation(s)

### 1.1 Key Issues

- 1.1.1 This is the first quarter financial monitoring report for St Edmundsbury Borough Council; which includes year end forecast outturn figures for large variance items we are aware of. We will continue to monitor the position throughout the year and will update members any change to this position at the next Performance and Audit Scrutiny Committee meeting.
- 1.1.2 Details of the Council's revenue performance and year end forecasted outturn position can be found in **Appendix A** and **B.** Explanations of the main year end forecast under / over spends can be found in the table at 1.2.3.
- 1.1.3 The Council's capital financial position is summarised below at 1.3. Further details are provided in **Appendix C**.
- 1.1.4 A summary of the earmarked reserves can be found at **Appendix D** along with the forecast year end position for 2017/18. This appendix is to be considered in the context of the planned medium term reserve position as agreed as part of the Budget and Council Tax 2017/18 setting report in February 2017 (Report No: COU/SE/17/009), specifically **Attachment D**, **Appendix 3** Reserves.

#### 1.2 **Revenue Performance**

- 1.2.1 The current forecast position for the year end is expected to be an underspend against budget of  $\pounds$ 95,000, which equates to just 0.1% of the council's gross expenditure. Explanations of the main year end forecast over / (under) spends can be found in the table at 1.2.3 below.
- 1.2.2 Members are requested to note the current position and the significant variances as outlined in the paragraphs below.

Budget holders will continue to work with Resources Business Partners and Business Support Advisors and an updated outturn position will be provided to this committee in the Quarter 2 report in November 2017.

1.2.3 Year-end forecast variances over £25,000 are explained in the following table.

| Year-end<br>forecast<br>variance: Over /<br>(under) spend<br>£000s | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 45                                                                 | Waste and Cleansing Operatives<br>Employees costs are currently forecast to be higher than<br>originally budgeted. This will be kept under review in the<br>coming months, given the front-facing nature of the service,<br>In order to provide service continuity it is necessary to ensure<br>that cover is provided for sickness and holiday, and in the<br>overall context of employees costs across the councils this is<br>currently considered to be manageable. |

| Year-end<br>forecast<br>variance: Over /<br>(under) spend<br>£000s | Explanation                                                                                                                                                                                                      |
|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                    | Industrial and Business Units:                                                                                                                                                                                   |
| (68)                                                               | Rental income is currently forecast to exceed budget, and in<br>addition there is a forecast underspend on landlord costs as a<br>result of better occupancy than anticipated.                                   |
|                                                                    | Off Street Car Parks:                                                                                                                                                                                            |
| (65)                                                               | Income from Car Parking is currently forecast to exceed the<br>budget, reflecting the council's success in its town centres.<br>Predicted income levels to be kept under review by the service<br>going forward. |

#### 1.2.4 Employee-related Expenses

Whilst the year end forecast variances in the table above and in **Appendix B**, will always include a number of areas where there are overspends or underspends on employee related costs, the overall position for the West Suffolk councils in this area is broadly on track with the approved budget.

There are a number of factors relating to employees expenses, including vacancy management, staffing vacancies during the year, structural changes and assumptions around pension scheme take-up which are continually reviewed, both during the year, and as part of the budget setting process.

#### 1.3 Capital Position

1.3.1 The following table gives a high level summary of capital expenditure against budget for 2017/18.

Further details by capital project can be found at **Appendix C**. The Resources Team will continue to work with Budget Holders to monitor capital spend and project progress closely for the remainder of the financial year and an updated position will be presented to this committee on a quarterly basis.

| Assistant Director:     | 2017/18<br>Revised<br>Full<br>Year<br>Budget | 2017/18<br>Actual<br>Spend<br>to Date | 2017/18<br>Forecast<br>Spend | 2017/18<br>External<br>Grant<br>Funded | 2017/18<br>Carried<br>Forward | 2017/18<br>Forecast<br>Over /<br>(under)<br>Spend |
|-------------------------|----------------------------------------------|---------------------------------------|------------------------------|----------------------------------------|-------------------------------|---------------------------------------------------|
|                         | £000s                                        | £000s                                 | £000s                        | £000s                                  | £000s                         | £000s                                             |
| Resources & Performance | 1,723                                        | 0                                     | 1,723                        | 0                                      | 0                             | 0                                                 |
| Families & Communities  | 87                                           | 16                                    | 87                           | 0                                      | 0                             | 0                                                 |
| Planning & Regulatory   | 2,005                                        | 29                                    | 1,121                        | 0                                      | 844                           | (40)                                              |
| Operations              | 14,629                                       | 198                                   | 14,179                       | 45                                     | 495                           | 0                                                 |
| Growth                  | 16,273                                       | 0                                     | 15,580                       | 0                                      | 693                           | 0                                                 |
| Totals:                 | 34,717                                       | 243                                   | 32,690                       | 45                                     | 2,032                         | (40)                                              |